Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public. ► Information about Form 990 and its instructions is at www.irs.gov/form990. OMB No. 1545-0047 2016

Open to Public Inspection

Department of the Treasury Internal Revenue Service , 2017 For the 2016 calendar year, or tax year beginning , 2016, and ending D Employer identification number Check if applicable: Northern California Child Development, 94-1642028 Address change Telephone number Name change 220 Sycamore Street #200 530 529-1500 Initial return Red Bluff, CA 96080 Final return/terminated 4,639,636 G Gross receipts \$ Amended return H(a) Is this a group return for subordinates? Yes F Name and address of principal officer: Application pending Brian Heese H(b) Are all subordinates included?
If 'No,' attach a list. (see instructions) No Same As C Above 4947(a)(1) or 527 Tax-exempt status) < (insert no.) X 501(c)(3) 501(c) (Website: ► www.nccdi.com H(c) Group exemption number ▶ X Corporation Other • L Year of formation: 1966 M State of legal domicile: CA Form of organization: Association Part I Summary Briefly describe the organization's mission or most significant activities: The mission of Northern California Child Development, Inc. is to enrich children's lives, empower families, and Governance engage our community. if the organization discontinued its operations or disposed of more than 25% of its net assets. Check this box ► Number of voting members of the governing body (Part VI, line 1a). 3 Activities & Number of independent voting members of the governing body (Part VI, line 1b) 7 Total number of individuals employed in calendar year 2016 (Part V, line 2a).... 5 137 Total number of volunteers (estimate if necessary) 6 634 7a Total unrelated business revenue from Part VIII, column (C), line 12 0. **b** Net unrelated business taxable income from Form 990-T, line 34..... 0. **Prior Year Current Year** 4,581,958. Contributions and grants (Part VIII, line 1h)..... 4,421,710. Program service revenue (Part VIII, line 2g)..... Investment income (Part VIII, column (A), lines 3, 4, and 7d)...... 100. 71 10 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 57,578. 62,685. 11 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 4,639,636. 4,484,466 Grants and similar amounts paid (Part IX, column (A), lines 1-3)..... 13 Benefits paid to or for members (Part IX, column (A), line 4)..... 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)..... 3,479,024 3,489,379. b Total fundraising expenses (Part IX, column (D), line 25) ▶ 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)..... 1,245,742. 1,078,015 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 4,557,039 4,735,121. -72,573.-95,485. End of Year **Beginning of Current Year** 0 50 533,315 705,684. Total assets (Part X, line 16).... 21 Total liabilities (Part X, line 26)..... 224,809 770,887. Net assets or fund balances. Subtract line 21 from line 20 22 308,506 -65,203. Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign Here Executive Dir Brian Heese Type or print name and title PTIN Print/Type preparer's name Check Rolland Vasin self-employed P00644882 Rolland Vasin **Paid** ▶ Vasin, Heyn & Company Preparer Firm's name Use Only Firm's EIN ► 95-4401626 Firm's address 5000 N. Parkway Calabasas #201 Phone no. (818) 222-3500 Calabasas, CA 91302 May the IRS discuss this return with the preparer shown above? (see instructions).

Form S 79-E 0

IRS e-file Signature Authorization for an Exempt Organization

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Brian Heese			Executive Dir.			
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Part III Cortification	on and Authentication					
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ERO Must Retain This Form — See Instructions
Do Not Submit This Form To the IRS Unless Requested To Do So

BAA For Paperwork Reduction Act Notice, see instructions.

Form 8879-EO (2016)

Form **8868**

(Rev. January 2017)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit

► Information about Form 8868 and its instructions is at www.irs.gov/form8868.

OMB No. 1545-1709

Form 8868 (Rev. 1-2017)

www.irs.gov/efile, click on Charities & Non-Profits, and click on e-file for Charities and Non-Profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Enter filer's identifying number, see instructions Employer identification number (EIN) or Name of exempt organization or other filer, see instructions. Type or Northern California Child Development, print 94-1642028 Inc. Social security number (SSN) Number, street, and room or suite number. If a P.O. box, see instructions. File by the due date for 220 Sycamore Street #200 filing your return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions Red Bluff, CA 96080 Enter the Return Code for the return that this application is for (file a separate application for each return) Return Application Is For Return Application Code Code Is For 01 Form 990-T (corporation) 07 Form 990 or Form 990-EZ റമ 02 Form 1041-A Form 990-BL 03 Form 4720 (other than individual) 09 Form 4720 (individual) Form 5227 10 04 Form 990-PF 05 Form 6069 11 Form 990-T (section 401(a) or 408(a) trust) Form 8870 12 Form 990-T (trust other than above) The books are in the care of ► Brian Heese Fax No. ► Telephone No. ► 530 529-1500 If the organization does not have an office or place of business in the United States, check this box . If this is for the whole group, If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) the extension is for 1 I request an automatic 6-month extension of time until , 20 18 , to file the exempt organization return 7/15 for the organization named above. The extension is for the organization's return for: calendar year 20 X tax year beginning 9/01, 20 16, and ending 8/31, 20 17Final return Change in accounting period 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any 3a \$ 0. nonrefundable credits. See instructions. b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated 3 b S 0. tax payments made. Include any prior year overpayment allowed as a credit. c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using 3 c \$ 0. EFTPS (Electronic Federal Tax Payment System). See instructions..... Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I.	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II.	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.	6	1	Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V.	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
	a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI.	11 a	Х	
	b Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	11 b		Х
	c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII.	11 c		Х
	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e	X	
	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f	Х	
12	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII.	12a	Х	
	b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12 b		Х
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
	a Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV.	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV.	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV.	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		X

	one chist of required contented (continued)	-	Yes	No
20a	Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20a	165	X
ŀ	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23		Х
24	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		х
١	bild the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
•	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
(d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
ı	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I.	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If 'Yes,' complete Schedule L, Part II.	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.	27		х
28	instructions for applicable filing thresholds, conditions, and exceptions):			
•	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		X
١	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		x
•	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV.	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M.	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part Incomes	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		Х
	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1	34		Х
	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
ı	old 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI.	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Х	

BAA

Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V. Yes No 1 a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 14 **b** Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1 b 0 c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? X 1 c 2a Enter the number of employees reported on Form W-3. Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return Х **b** If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2 b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3 a Did the organization have unrelated business gross income of \$1,000 or more during the year?..... 3 a X b If 'Yes,' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule 0. 3 b 4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? X **b** If 'Yes,' enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). X 5 a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?............ 5 a X **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5 b c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T? 5 c 6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization X solicit any contributions that were not tax deductible as charitable contributions?..... b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were 6b not tax deductible?..... 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?.... 7 a X 7 b b If 'Yes,' did the organization notify the donor of the value of the goods or services provided?..... c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Х Form 8282? 7 c e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7 e X X f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?... 7 f a If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 7 g as required? h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?..... 7 h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?..... 8 9 Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966?..... 9a **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?...... 9 b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 10 a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders..... **b** Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12 a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?..... 12 a 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state?...... 13a Note. See the instructions for additional information the organization must report on Schedule O. **b** Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans...... c Enter the amount of reserves on hand..... 14a Did the organization receive any payments for indoor tanning services during the tax year? Χ 14a

b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O......

Part VI Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Se	ction A. Governing Body and Management			
			Yes	No
1	a Enter the number of voting members of the governing body at the end of the tax year			
	of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			200
		-4		
	b Enter the number of voting members included in line 1a, above, who are independent. 1b 7		134	100
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	80		
	officer, director, trustee, or key employee?	2		Х
3	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents			
	since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7	a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more			
	members of the governing body?	7 a		X
	b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b		х
8				All I
	the following:			n jiriy
	a The governing body?	8 a	X	
	b Each committee with authority to act on behalf of the governing body?	8 b	X	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule Q	9		Х
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Re	venu	ie Co	ode.)
			Yes	No
	a Did the organization have local chapters, branches, or affiliates?	10 a		X
	b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their			
	operations are consistent with the organization's exempt purposes?	10 b		
	a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11 a	X	
	b Describe in Schedule O the process, if any, used by the organization to review this Form 990. See Schedule O			
	a Did the organization have a written conflict of interest policy? If 'No,' go to line 13	12 a	X	
	b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12 b		Х
1	c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this was doneSee Schedule O	12 c	Х	
	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Χ	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		E Z	
	a The organization's CEO, Executive Director, or top management official See. Schedule. O	15 a	Х	
1	b Other officers or key employees of the organization See. Schedule. O	15 b	Х	
	If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions).		ed in	
16	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16 a		Х
	b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	50	
Sec	ction C. Disclosure			
	List the states with which a copy of this Form 990 is required to be filed ► CA			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s	only)	availa	– – - able
	for public inspection. Indicate how you made these available. Check all that apply. Own website X Another's website X Upon request Other (explain in Schedule O)			
19		le to		
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			

Red Bluff CA 96080 530 529-1500

Brian Heese 220 Sycamore Street, Suite 200

Form 990	(2016)	Northern	California	Child	Development.

94-1642028

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any relat	ed organiz	ation	cor	nper	nsate	ed any	cui	rrent officer, direct	or, or trustee.	
				(C						
(A) Name and Title	(B) Average hours per	1	s boti dii	(do r box, h an c rector	office			(D) Reportable compensation from	(E) Reportable compensation from related organizations	(F) Estimated amount of other
es Mg	per week (list any hours for related organiza- tions below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) Linda Lucas	1									
Chairperson	0	X						0.	0.	0.
(2) Phyllis Avilla	1									
Vice Chair	0	X						0.	0.	0.
(3) Natalie Beeman	1									
Board Member	0	X						0.	0.	0.
(4) Alejandra Beltran	1									
Board Member	0	X						0.	0.	0.
(5) Tara Loucks Shepherd	1									
Board Member	0	X						0.	0.	0.
(6) Sarah Wolf	1									
Policy Council	0	Х					1	0.	0.	0:
_(7)_Bethany_Sherrick	1									
Policy Council	0	Х						0.	0.	0.
(8) Brian Heese	40									
Executive Dir.	0			Х				91,811.	0.	13,261.
(9) Kelly May	40									
CFO	0			Х				67,205.	0.	6,663.
(10)										
(11)					_		1			
(12)							1			
(13)										
(14)										
BAA	TEEA01	07L	11/16	5/16						Form 990 (2016)

Part VII Section A. Officers, Directors, Tr	ustees,	Key	Em	ıplo	oye	es,	and	d Highest Com	pensated Emp	oloyee	S (conti	nued)
	(B) (C)											
(A) Name and title	Average hours per	box	, unie	Position of the check more than one unless person is both an or and a director/trustee)		(D) Reportable compensation from	Reportable Reportable compensation from			l her		
	week (list any hours for related organiza - tions below dotted	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	oi a	compensation from the organization and related organizations	
(15)	line)	0	99			ated						
(16)												*
(17)												
(18)												
(19)		3										
(20)												
(21)												
(22)		9										
(23)												
(24)												
(25)		9										
1 b Sub-total						1000	-	159,016.	0.		19,9	
c Total from continuation sheets to Part VII, Sect d Total (add lines 1b and 1c)				1 . 1 . 1			▶ 2	0. 159,016.	0.		0. 19,924.	
2 Total number of individuals (including but not limited from the organization ► 0	to those I	sted	abov	ve) v	who	recei	ved	more than \$100,00	0 of reportable com	pensatio		
3 Did the organization list any former officer, direct on line 1a? If 'Yes,' complete Schedule J for such	ctor, or tru	stee,	key	em/	ploy	/ee,	or h	nighest compensat	ed employee	3	Yes	No X
For any individual listed on line 1a, is the sum of the organization and related organizations great.	f reportab	le cor	mpe	nsa	tion	and	oth	er compensation t		. 3		
such individual	ie comper	satio	n fro	om i	anv	unre	late	d organization or	individual	7		Х
for services rendered to the organization? If Ye Section B. Independent Contractors	s,' comple	te So	hed	lule	J fo	rsuc	h p	erson		<u> </u>		X
Complete this table for your five highest comper compensation from the organization. Report comper	sated indessation for	epend the ca	dent	cor dar y	ntrad year	ctors endi	tha	t received more the	nan \$100,000 of ganization's tax yea	r.		
(A) Name and business add	ress							Description of	f services	Comp	(C) ensatio	n
2 Total number of independent contractors (including \$100,000 of compensation from the organization		ited to	tho	se li	isted	abo	ve) v	who received more	than			
	U					_						

	n 990 (2016) Northern California Child Deve	lopment,		94-1642028	Page
Par	t VIII Statement of Revenue				
	Check if Schedule O contains a response or note to any	/ line in this Part VII (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from ta: under sections 512-514
Program Service Revenue and Other Similar Amounts	Business Code 2 a	4,581,958.			
Other Revenue	Investment income (including dividends, interest and other similar amounts). Income from investment of tax-exempt bond proceeds. Royalties. (i) Real (ii) Personal Caross rents. Less: rental expenses Rental income or (loss). Net rental income or (loss). A Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses. Cain or (loss). Net gain or (loss). Ra Gross income from fundraising events (not including. \$ of contributions reported on line 1c). See Part IV, line 18. Less: direct expenses. C Net income or (loss) from fundraising events. Pa Gross income from gaming activities. See Part IV, line 19. Less: direct expenses. C Net income or (loss) from gaming activities. Repart IV, line 19. C Net income or (loss) from gaming activities. Repart IV, line 19. C Net income or (loss) from gaming activities. Repart IV, line 19. C Net income or (loss) from gaming activities. Repart IV, line 19. C Net income or (loss) from gaming activities. Repart IV, line 19. C Net income or (loss) from gaming activities.	100.			100
	and allowances				
	11a Other income 900099	57,578.	57,578.		
	c				

d All other revenue.....

e Total. Add lines 11a-11d

57,578.

57,578.

0.

	TIX Statement of Functional Expens				
Sec	tion 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a re				
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members	178,941.	178,941.	0.	0.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	2,463,757.	2,463,757.		
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	15,068.	15,068.		
9	Other employee benefits	590,653.	590,653.		
10	Payroll taxes	240,960.	240,960.		
11	Fees for services (non-employees):	210/3001	210,500,		
	Management				
	b Legal				
	_	15 461	17 461		
	Accounting	17,461.	17,461.		
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
	Investment management fees.				
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.)				
12	Advertising and promotion		-		
13	Office expenses.	101,094.	101,094.		
14	Information technology	145,544.	145,544.		
15	Royalties	143,011.	110/0111		
16	Occupancy.	235,588.	235,588.		
17	Travel				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	14,438.	14,438.		
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	76,287.	76,287.		
23	Insurance	52,303.	52,303.		
	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.).	32,303.	32,000:		
ä	Education and Training	101,747.	101,747.		
	Food Costs	90,151.	90,151.		
	Repairs and Maintenance	82,733.	82,733.		
	Contracted Services	73,738.	73,738.		
	All other expenses	254,658.	254,658.		
25	Total functional expenses. Add lines 1 through 24e	4,735,121.	4,735,121.	0.	0.
		1,100,121.	2,700,121.	0.	0.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

		Check if Schedule O contains a response or note to	any line	in this Part X.			*****
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			70,698.	1	150.
	2	Savings and temporary cash investments			2	285,344.	
	3	Pledges and grants receivable, net				3	40,012.
	4	Accounts receivable, net		7,545.	4	47,172.	
	5	Loans and other receivables from current and former o trustees, key employees, and highest compensated em Part II of Schedule L	s. Complete		5	10. 31 ft 1	
	6	Loans and other receivables from other disqualified per section 4958(f)(1)), persons described in section 4958(c)(3) employers and sponsoring organizations of section 501(c)(5) beneficiary organizations (see instructions). Complete I	as defined under d contributing tary employees' of Schedule L		6		
ts	7	Notes and loans receivable, net	annere.			7	
Assets	8	Inventories for sale or use	***			8	
A	9	Prepaid expenses and deferred charges	*****	PACKET PACKET OF PACKET	73,447.	9	54,784.
	10 a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10 a	2,189,561.			
		Less: accumulated depreciation		1,911,339.	354,509.	10 c	278,222.
	11	Investments — publicly traded securities			334,303.	11	210,222.
	12	Investments – other securities. See Part IV, line 11				12	
	13	Investments – program-related. See Part IV, line 11				13	
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11	27,116.	15			
	16	Total assets. Add lines 1 through 15 (must equal line 3		1-	533,315.	16	705,684.
-	17	Accounts payable and accrued expenses			200,057.	17	346,994.
	18	Grants payable			200,037.	18	340,334.
	19	Deferred revenue			10,108.	19	145,018.
	20	Tax-exempt bond liabilities		-	10, 200.	20	
S	21	Escrow or custodial account liability. Complete Part IV	of Sch	edule D		21	
Liabilities	22	Loans and other payables to current and former officer key employees, highest compensated employees, and Complete Part II of Schedule L.	disquali	ified persons.		22	
	23	Secured mortgages and notes payable to unrelated thir		15070700011		23	
	24	Unsecured notes and loans payable to unrelated third p				24	
	25	Other liabilities (including federal income tax, payables and other liabilities not included on lines 17-24). Comp			14,644.	25	278,875.
	26	Total liabilities. Add lines 17 through 25			224,809.	26	770,887.
S		Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34.					N.E.B.
ğ	27	Unrestricted net assets	1957/20160	OF AUGUSTS CATHAUSTOSPATIFICATIONS IN	-46,003.	27	-65,203.
ala	28	Temporarily restricted net assets		1	354,509.		03,203.
8	29	Permanently restricted net assets			334,307.	29	
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), che and complete lines 30 through 34.					
Ö	30	Capital stock or trust principal, or current funds			30		
Ę.	31	Paid-in or capital surplus, or land, building, or equipme				31	
155	32	Retained earnings, endowment, accumulated income, of			32		
et/	33	Total net assets or fund balances	t i	308,506.	33	-65,203.	
ž	34	Total liabilities and net assets/fund balances			533,315.	34	705,684
		Total habilities and not assets/fully balances	111120		333,315.		705,004.

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Form **990** (2016)

Forr	n 990 (2016) Northern California Child Development,	94-1642028		Pa	ige 12
Pa	rt XI Reconciliation of Net Assets				-
	Check if Schedule O contains a response or note to any line in this Part XI			rer ye.	X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	4,6	39,6	36.
2	Total expenses (must equal Part IX, column (A), line 25)	2	4,7	35,1	21.
3	Revenue less expenses. Subtract line 2 from line 1.	3		95,4	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)).	4	3	08,5	506.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8	-3	54,5	11.
9	Other changes in net assets or fund balances (explain in Schedule O). See Schedule O	9		76,2	287.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)).	10		65,2	
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII.				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		100	c WX	188
	If the averagization changed its method of accounting from a prior year or checked Other Leveloin		100		= AU
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.				100
2	a Were the organization's financial statements compiled or reviewed by an independent accountant?	40 40 604 04 04 040 4 140 404 6 4 04 04 04	2a		Х
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or re-	viewed on a			
	separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis		100		
				17	
	Were the organization's financial statements audited by an independent accountant?		2b	X	i .

b Were the organization's financial statements audited by an independent accountant?.....

Both consolidated and separate basis

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?....

If the organization changed either its oversight process or selection process during the tax year, explain

3 a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits...... BAA

basis, consolidated basis, or both:

X Separate basis

in Schedule O.

Consolidated basis

X Form 990 (2016)

Χ

2 c

3 a

3 b

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is

OMB No. 1545-0047 2016

Open to Public Inspection

Internal Revenue Service at www.irs.gov/form990. Name of the organization Employer identification number Northern California Child Development, Inc. 94-1642028 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 2 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college 9 or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. 12 Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.** Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations. g Provide the following information about the supported organization(s). (i) Name of supported organization (ii) EIN (iii) Type of organization (described on lines 1-10 (v) Amount of monetary (iv) Is the organization listed (vi) Amount of other support (see instructions) in your governing document? above (see instructions)) Yes No (A) (B) (C) (D) (E)

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support			-			
begi	ndar year (or fiscal year nning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')	4,282,835.	4,043,437.	4,340,738.	4,421,710.	4,581,958.	21,670,678.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	4,282,835.	4,043,437.	4,340,738.	4,421,710.	4,581,958.	
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0.
6	Public support. Subtract line 5 from line 4						21,670,678.
Sec	tion B. Total Support						
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7	Amounts from line 4.	4,282,835.	4,043,437.	4,340,738.	4,421,710.	4,581,958.	21,670,678.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	5.	2.	93.	71.	100.	271.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). See Part VI.	15,375.	56,448.	49,909.	62,685.	57,578.	241,995.
11	Total support. Add lines 7 through 10					Z	21,912,944.
12	Gross receipts from related activ	vities, etc. (see in:	structions)				0.
13	First five years. If the Form 990 is organization, check this box and	for the organization	n's first, second, th	ird, fourth, or fifth	tax year as a section	on 501(c)(3)	
	tion C. Computation of Pu						
	Public support percentage for 20	•					98.89 %
15	Public support percentage from	2015 Schedule A,	Part II, line 14.			15	99.06%
16a	33-1/3% support test—2016. If t and stop here. The organization	he organization d qualifies as a pu	id not check the b blicly supported o	oox on line 13, an	nd line 14 is 33-1/3	3% or more, chec	k this box ► X
b	33-1/3% support test—2015. If the and stop here. The organization	ne organization di n qualifies as a pu	d not check a box blicly supported o	on line 13 or 16 organization	a, and line 15 is 3	33-1/3% or more,	check this box
17a	10%-facts-and-circumstances to or more, and if the organization the organization meets the 'facts'	est—2016. If the o meets the 'facts-o s-and-circumstand	rganization did no and-circumstance ces' test. The orga	ot check a box on s' test, check this anization qualifies	line 13, 16a, or 1 s box and stop he s as a publicly sup	6b, and line 14 is re. Explain in Par ported organizati	10% t VI how on
	10%-facts-and-circumstances to or more, and if the organization organization meets the 'facts-and to be a second or the contract of the contra	meets the 'facts-a d-circumstances'	and-circumstance test. The organiza	s' test, check this ation qualifies as	s box and stop he a publicly suppor	re. Explain in Par ted organization.	t VI how the □
18	Private foundation. If the organi	zation did not che	eck a box on line	13, 16a, 16b, 1/a	i, or i/b, check th	iis box and see in	structions

94-1642028

Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Calend 1	dar year (or fiscal year beginning in) Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513.						
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	tion B. Total Support				1 1 2015	4 2 0045	
	dar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.						
_	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
_	Add lines 10a and 10b. Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).						
	Total support. (Add lines 9, 10c, 11, and 12.)						
	First five years. If the Form 990 organization, check this box and	stop here		nd, third, fourth,	or fifth tax year as	a section 501(c)(3	8)
	tion C. Computation of Pul			12 (5		1 45 1	0,
	Public support percentage for 20						96
_	Public support percentage from 2				*************		6
	tion D. Computation of Inv				(4)		%
	Investment income percentage for						90
18	Investment income percentage for						50
	33-1/3% support tests—2016. If t is not more than 33-1/3%, check 33.1/3% support tests— 2015. If t	this box and sto	p here. The orgar	nization qualifies	as a publicly supp	orted organization.	▶ 🔲
	33-1/3% support tests—2015. If t line 18 is not more than 33-1/3% Private foundation. If the organize	, check this box	and stop here. Th	e organization qu	ualifies as a public	ly supported organ	nization 🟲 🔲
20	rivate loungation. If the organiz	Zation did not che	ck a box on line	14, 13a, 01 13D, 0	CHECK THIS DOX BNO	see manuchons	

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Se

	ection A. All Supporting Organizations		Yes	No
	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
i	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
	3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b) and (c) below.	3a		
	b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in Part VI when and how the organization made the determination.	3b		
	c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use.	3c	10.3	(HJ)
	4a Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 12a or 12b in Part I, answer (b) and (c) below.	4a		
	b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	M W	
	c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
!	5a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
	b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
	c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
•	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If 'Yes,' provide detail in Part VI .	6		
İ	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).	7		
	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9	9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI .	9a		Y2.
	b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in Part VI .	9b		
	c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI .	9c		
11	Da Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer 10b below.	10a		H.

10b

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine

whether the organization had excess business holdings.)

Page 5

Pa	art IV Supporting Organizations (continued)					
11	Has the organization accepted a gift or contribution from any of the following persons?		Yes	No		
	a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the	N.	100			
		11a				
	b A family member of a person described in (a) above?	11b				
	c A 35% controlled entity of a person described in (a) or (b) above? If 'Yes' to a, b, or c, provide detail in Part VI.	11c				
Se	ction B. Type I Supporting Organizations					
			Yes	No		
	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If 'No,' describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any,					
	applied to such powers during the tax year.	1				
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If 'Yes,' explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2				
Se	ction C. Type II Supporting Organizations					
	E CONTRACTOR CONTRACTO		Yes	No		
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1				
Se	ction D. All Type III Supporting Organizations					
			Yes	No		
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the	, TOY	11 - 2	54		
1	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?					
2	organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part VI how					
	the organization maintained a close and continuous working relationship with the supported organization(s).	2				
3			10			
	voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played	2.5	SI			
_	in this regard.	3				
Se	ction E. Type III Functionally Integrated Supporting Organizations					
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).					
	a The organization satisfied the Activities Test. Complete line 2 below.					
	b The organization is the parent of each of its supported organizations. <i>Complete line 3 below</i> .					
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see in	struc	tions).			
		ř				
2	Activities Test. Answer (a) and (b) below.		Yes	No		
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted					
	substantially all of its activities.	2a				
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the					
	organization's involvement.	2b				
3	Parent of Supported Organizations. <i>Answer (a) and (b) below</i> .					
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a				
	b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If 'Yes,' describe in Part VI the role played by the organization in this regard.</i>	3b		& 8.j		

1.5	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Org			- D /// 6
1	Check here if the organization satisfied the Integral Part Test as a qualifying true instructions. All other Type III non-functionally integrated supporting organization	st on No ons must	v. 20, 1970 (explain in complete Sections A	through E.
Sec	tion A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sec	tion B — Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
á	Average monthly value of securities	1a		
	Average monthly cash balances	1b		
(Fair market value of other non-exempt-use assets	1c		
	d Total (add lines 1a, 1b, and 1c)	1d		
(Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	tion C — Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2	and the state of	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally int (see instructions).	egrated	Type III supporting or	ganization
BAA			Schodulo A (E	orm 990 or 990-E7)

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued	d)					
Section D — Distributions Curre							
_ 1	Amounts paid to supported organizations to accomplish exempt purposes						
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity						
3	Administrative expenses paid to accomplish exempt purposes of supported organizations						
4	Amounts paid to acquire exempt-use assets						
5	Qualified set-aside amounts (prior IRS approval required)						
6	Other distributions (describe in Part VI). See instructions.						
7	Total annual distributions. Add lines 1 through 6.						
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.						
9	Distributable amount for 2016 from Section C, line 6						
10	Line 8 amount divided by Line 9 amount						

Section E — Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1 Distributable amount for 2016 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2016 (reasonable cause required — explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2016:			
			a energy
c From 2013.			
d From 2014	1 3 3 5 5 1 E-1 S		
e From 2015			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2016 distributable amount		3 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	
i Carryover from 2011 not applied (see instructions)			DATE OF
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2016 from Section D, line 7:			
a Applied to underdistributions of prior years			
b Applied to 2016 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2017. Add lines 3j and 4c.			
8 Breakdown of line 7;			
a managaman na mana	- Alexander		
b Excess from 2013			
c Excess from 2014			
d Excess from 2015			
e Excess from 2016			
200		Colored to A 45	m 990 or 990 E7\ 2

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Schedule A (Form 990 or 990-EZ) 2016

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Part II, Line 10 - Other Income

Nature and Source	4 4	2016	2015	 2014	 2013	 2012
Other income Pre-k family fees Spooktacular Child abuse prevention	\$	182. 8,806. 6,096.	\$ 62,685.	\$ 49,909.	\$ 56,448.	\$ 15,375.
QRIS		19,722. 22,772. 57,578.	\$ 62,685.	\$ 49,909.	\$ 56,448.	\$ 15,375.

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered 'Yes' on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 2016

Department of the Treasury Internal Revenue Service Name of the organization

rm990. Open to Public Inspection
Employer identification number

	Northern California Child De	relopment,		
	Inc.			94-1642028
Pai	t I Organizations Maintaining Donor A	dvised Funds or Other Simi	lar Funds or Acc	ounts.
	Complete if the organization answe			
		(a) Donor advised funds	(b) F	unds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year.			
5	Did the organization inform all donors and donor are the organization's property, subject to the organization	advisors in writing that the assets h anization's exclusive legal control?	eld in donor advised	funds Yes No
6	Did the organization inform all grantees, donors, for charitable purposes and not for the benefit of impermissible private benefit?	the donor or donor advisor, or for a	ny other purpose con	ferring
Par			100000	
i di	Complete if the organization answe	red 'Yes' on Form 990, Part I	V, line 7.	
1	Purpose(s) of conservation easements held by the			
	Preservation of land for public use (e.g., recr	eation or education) Prese	rvation of a historical	ly important land area
	Protection of natural habitat	Prese	rvation of a certified	historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held	a qualified conservation contribution in	n the form of a conserv	ation easement on the
	last day of the tax year.			
	Total number of conservation easements			eld at the End of the Tax Year
	Total number of conservation easements			
	: Number of conservation easements on a certified			
•	Number of conservation easements included in (structure listed in the National Register) acquired aπer 8/17/06, and not or	a nistoric 2 d	
3	Number of conservation easements modified, transfe tax year ►			n during the
4	Number of states where property subject to conserva	ion easement is located ►		
5	Does the organization have a written policy regar and enforcement of the conservation easements			
6	Staff and volunteer hours devoted to monitoring, insp	ecting, handling of violations, and enfo	orcing conservation eas	sements during the year
7	Amount of expenses incurred in monitoring, inspectin ►\$	g, handling of violations, and enforcing	g conservation easeme	nts during the year
8	Does each conservation easement reported on lin and section 170(h)(4)(B)(ii)?	e 2(d) above satisfy the requiremen	nts of section 170(h)(4)(B)(i) Yes No
9	In Part XIII, describe how the organization reports co include, if applicable, the text of the footnote to t conservation easements.	nservation easements in its revenue ar ne organization's financial statemen	nd expense statement, ts that describes the	and balance sheet, and organization's accounting for
Par	Organizations Maintaining Collecti Complete if the organization answe	ons of Art, Historical Treasured 'Yes' on Form 990, Part I	res, or Other Sim	ilar Assets.
-	The state of the s		·	
1 8	If the organization elected, as permitted under SF art, historical treasures, or other similar assets held fin Part XIII, the text of the footnote to its financial	or public exhibition, education, or rese	arch in furtherance of p	nt and balance sheet works of oublic service, provide,
k	If the organization elected, as permitted under SF historical treasures, or other similar assets held for p following amounts relating to these items:	AS 116 (ASC 958), to report in its rublic exhibition, education, or research	evenue statement ar in furtherance of publi	nd balance sheet works of art, c service, provide the
	(i) Revenue included on Form 990, Part VIII, line			
	(ii) Assets included in Form 990, Part X			
	If the organization received or held works of art, histoamounts required to be reported under SFAS 116	(ASC 958) relating to these items:		
	Revenue included on Form 990, Part VIII, line 1-			MANUA P\$
- 1	Assets included in Form 990 Part Y			D C

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1 a Land				
b Buildings	281,422.		228,292.	53,130.
c Leasehold improvements	911,155.		711,762.	199,393.
d Equipment	946,582.		923,669.	22,913.
e Other	50,402.		47,616.	2,786.
Fotal. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part X, co	olumn (B), line 10c.)		278,222.

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Schedule **D** (Form 990) 2016

Part VII	Investments -	Other Securities.	N/ 1 = 00	N/A	
		- 12		0, Part IV, line 11b. See Form	
		gory (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market value
(2) Closely (3) Other	/-neid equity interes	ts _{ore experience} experience and the contract of the contract			
				7	
$\frac{(A)}{(B)}$					
(C)					
$\frac{(O)}{(D)}$					
(E)					
(<u>F</u>)					
(G)					
(H)					
(l)					
	nn (b) must equal Form 9	90, Part X, column (B) line 12.) >			
Part VIII	Investments -	Program Related.		N/A	
				0, Part IV, line 11c. See Form	
7190	(a) Description of	investment	(b) Book value	(c) Method of valuation: Cost or en	id-of-year market value
_(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7) (8)					
(9)					
(10)					
	on (b) must equal Form 9	90, Part X, column (B) line 13.) 🕨			
Part IX	Other Assets.		N/A	1	
	Complete if the			0, Part IV, line 11d. See Form	
(1)		(a) Des	scription		(b) Book value
(1)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9) (10)					
	luman (h) musat anua	LEarn OOO Bort V and were I	OV line 1E V		
Part X	Other Liabilitie		s) line 15.)	****************************	1
railA	Complete if the ord	: s. Janization answered 'Yes' on Fo	orm 990. Part IV. line 1	1e or 11f. See Form 990, Part X, line 2	5
		ion of liability	(b) Book value		
	ral income taxes				
	Reserve Acc			53.	
	ernment Funde	ed Assets	278,22	22.	
(4)					
(5) (6)					
(7)					
(8)					
(9)					
(10)					
(11)					
		90, Part X, column (B) line 25.)			
2. Liability for	uncertain tax positions.	In Part XIII, provide the text of the foo	tnote to the organization's fi	nancial statements that reports the organization'	s liability for uncertain

deficació De (Comisso) 2010 Moreneria Carriornia Chiria Deveropmente,	1 1042	020 rage 4
Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per R	eturn.	
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total revenue, gains, and other support per audited financial statements	1	6,553,543.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1,1,50	
a Net unrealized gains (losses) on investments 2a		
b Donated services and use of facilities	1851	
c Recoveries of prior year grants		
c Recoveries of prior year grants. d Other (Describe in Part XIII.) See Part XIII 2d 76,287.	100	
e Add lines 2a through 2d	2 e	1,913,907.
3 Subtract line 2e from line 1	3	4,639,636.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1000	
a Investment expenses not included on Form 990, Part VIII, line 7b	180	
b Other (Describe in Part XIII.). 4b		
c Add lines 4a and 4b.	4 c	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	4,639,636.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per	Return	•
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total expenses and losses per audited financial statements	1	6,572,741.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:	(E) - "	
a Donated services and use of facilities	14.00	
b Prior year adjustments 2b		
c Other losses		
d Other (Describe in Part XIII.).	100 7	
e Add lines 2a through 2d	2 e	1,837,620.
3 Subtract line 2e from line 1	3	4,735,121.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1	1000	
a Investment expenses not included on Form 990, Part VIII, line 7b		
b Other (Describe in Part XIII.)	N 74	
c Add lines 4a and 4b.	4 c	
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	4,735,121.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part X - FIN 48 Footnote

Part XIII Supplemental Information.

The Organization is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code and California income taxes under section 23701(d) of the California Revenue and Taxation Code. The IRS classified the organization as one that is not a private foundation within the meaning of section 509(a) of the Code because it is an organization described in section(s) 509(a)(1) and 170(b)(1)(A)(vi).

Part X - FIN 48 Footnote (continued)

The Organization has adopted Financial Accounting Standards Board Accounting Standards Codification (ASC) Section 740-10, which clarifies the accounting for uncertainty in income taxes. ASC Section 740-10 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. ASC Section 740-10 requires that an organization recognize in the financial statements the impact of the tax position if that position will more likely than not be sustained on audit, based on the technical merits of the position. As of and for the year ended August 31, 2017, the Organization had no material unrecognized tax benefits, tax penalties or interest.

The Organization's Forms 990, Return of Organization Exempt from Income Tax, for each of the tax years ended August 31; 2016, 2015, 2014, are subject to examination by the IRS, generally for 3 years after they were filed.

Schedule D, Part XI, Line 2d Other Revenue Included In F/S But Not Included On Form 990

Government Funded Assets Depreciation \$ 76,287. Total \$ 76,287.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.
► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

Name of the organization

Northern California Child Development, Inc .

Employer identification number

OMB No. 1545-0047

2016

Open to Public

Inspection

94-1642028

Form 990, Part VI, Line 11b - Form 990 Review Process

The Executive Director and Chief Fiscal Officer review the Form 990. The Board then reviews and approves the Form 990 before filing.

Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Conflicts

Conflicts are disclosed as they occur.

Form 990, Part VI, Line 15a - Compensation Review & Approval Process - CEO & Top Management

A salary survey is prepared and distributed to Head Start Agencies within surrounding counties, School Districts within Tehama County, and other non-profit organizations in Tehama County. Salary and benefit information is collected and reviewed for similar positions within the Organization. The Organization's positions that are determined to be significantly deficient in comparison to data collected are adjusted, if budgeted funds are deemed sufficient and sustainable, within a reasonable range of the average salary and benefits based on the data collected. A revised salary schedule is prepared and submitted to the Policy Council and Governing Board for review.

Form 990, Part VI, Line 15b - Compensation Review & Approval Process - Officers & Key Employees

Please see line 15a.

Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available

The Organization's governing documents, policies, financial statements, and Form 990 are available upon request and on the website Guidestar.org.

Form 990, Part XI, Line 9 Other Changes In Net Assets Or Fund Balances

Government Funded Asset Depreciation \$ 76,287. Total \$ 76,287.